## PROCUREMENT PLAN

## **Textual Part**

Project information: North Macedonia, Primary Education Improvement Project (P171973)

Project Implementation agency: Ministry of Education and Science

Date of the Procurement Plan: November 2021

Period covered by this Procurement Plan: First 18 months of project implementation

In accordance with paragraph 5.9 of the "World Bank Procurement Regulations for IPF Borrowers" (July 2016) ("Procurement Regulations") the Bank's Systematic Tracking and Exchanges in Procurement (STEP) system will be used to prepare, clear and update Procurement Plans and conduct all procurement transactions for the Project.

This textual part along with the Procurement Plan tables in STEP constitute the Procurement Plan for the Project. The following conditions apply to all procurement activities in the Procurement Plan. The other elements of the Procurement Plan as required under paragraph 4.4 of the Procurement Regulations are set forth in STEP.

The Bank's Standard Procurement Documents: for all procurement activities - both with international and national approach. Respectively, the complaints arising in connection with contracts for which the Bank's SPDs are used shall be administered and handled in accordance with Annex III of the Regulations.

For international procedures the procurement notices will be published automatically through STEP on the Bank's external website and UNDB, as well as locally on the Ministry's website, daily newspaper as relevant, and on the portal of Public Procurement Bureau at:

(https://e-nabavki.gov.mk/PublicAccess/home.aspx#/notices)

Thresholds for Procurement Approaches and Methods
(€ thousands)

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5,000	5,000	200	1 000	1 000	100	300	N/A

## **Review Arrangements**

First contract for each approach and method and all >3 000	First contract for each approach and method and all >3 000	First contract for each approach and method, all TORs and all contracts > 1
Direct Selection all > 80 000	Direct Selection all > 80 000	Individual consultants all TORs and all contracts > 300
		Direct Selection all >10 000

PROCUREMENT PLAN

North Macedonia
Bank's Approval Date of the Original Procurement Plan: 2021–02–12
Revised Plan Date(s): (comma delineated, leave blank if non 2021–11–23
Project ID: P171973 GPN Date: 2021–01–25
Project Name: Primary Education Improvement Project
Loan / Credit No: IBRD / 91820
Executing Agency(les Ministry of Education and Science

W	ORKS																												
A	ctivity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	High SEA/SH	Procureme nt Document Type	Actual Amount (US\$)	Status	Draft Pre-q Docui	nents	Evaluatio		Draft I Docu Justifi	nent / cation	Specific Pro Notice / I	nvitation	Issu	neq	Opening	/ Minutes	for Av	nendation vard	Signed (		Contract Completion
													Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned Actual

GOODS																											
Activity Reference No. /	Loan / Credit		D	Moderat	Market Assessed	Procurement	Prequalification	Actual Amount	Process	Draft Pre-o	ualification	Prequal	ification		Bidding	Specific Pr	ocurement	Bidding Doc	uments as	Proposal Su	bmission /	Bid Evaluat	tion Report	S d	c		
Description	No.	Component	Review Type	Method	Market Approach	Process	(Y/N)	(US\$)	Status	Docui	ments	Evaluatio	n Report	Docur Justifi		Notice /	Invitation	Issu	ed	Opening	/ Minutes		mendation ward		Contract	Contract Co	
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
MK-MES-217476-GO-RFQ / Procurement of laptop computers for National Examination Center	IBRD / 91820	Reform of the Monitoring and Evaluation of the National Progress in Learning	Post	Request for Quotations	Open - National	Single Stage – One Envelope			Signed							2021-02-20								2021-04-14	2021-07-20	2021-07-13	
MK-MES-217499-GO-RFQ / Procurement of vehicle	IBRD / 91820	Sector management, Project management and M&E	Post	Request for Quotations	Open - National	Single Stage - One Envelope			Pending Implementati on							2021-05-08								2021-07-03	:	2021-09-01	
MK-MES-217526-GO-RFB / Procurement of ICT equipment for primary schools	IBRD / 91820	Improving Learning at the School Level	Post	Request for Bids	Open – International	Single Stage – One Envelope			Signed					2021-05-20	2021-05-20	2021-05-25	2021-05-20			2021-07-06	2021-07-06	2021-08-05	2021-07-12	2021-09-09	2021-08-18	2022-03-08	
MK-MES-217529-GO-RFQ / Procurement of air- conditioning devices for primary schools	IBRD / 91820	Improving Learning at the School Level	Post	Request for Quotations	Open – National	Single Stage – One Envelope			Pending Implementati on							2021-12-06								2022-01-31		2022-05-31	
MK-MES-217538-GO-RFB / Procurement of network infrastructure for primary schools	IBRD / 91820	Improving Learning at the School Level	Post	Request for Bids	Open – National	Single Stage – One Envelope			Pending Implementati on					2021-05-05		2021-05-10				2021-06-21		2021-07-21		2021-08-25		2022-02-21	
MK-MES-217541-GO-RFB / Procurement of IT equipment for special schools	IBRD / 91820	Improving Learning at the School Level	Post	Request for Bids	Open – International	Single Stage – One Envelope			Pending Implementati on					2021-05-19		2021-05-24				2021-07-05		2021-08-04		2021-09-08		2022-03-07	
MK-MES-217549-GO-RFB / Procurement of school furniture for primary schools	IBRD / 91820	Improving Learning at the School Level	Post	Request for Bids	Open - National	Single Stage – One Envelope			Canceled					2021-06-01		2021-06-06				2021-07-18		2021-08-01		2021-09-05		2022-01-03	
MK-MES-217553-GO-RFB / Procurement of science laboratories equipment and resources for primary schools	IBRD / 91820	Improving Learning at the School Level	Prior	Request for Bids	Open – International	Single Stage – One Envelope			Signed					2021-03-15	2021-06-21	2021-03-20	2021-06-25			2021-05-01	2021-08-17	2021-05-22	2021-10-05	2021-06-26	2021-11-05	2021-10-24	
MK-MES-217817-GO-RFQ / Procurement of Hardware for MOES	IBRD / 91820	Improving Learning at the School Level	Post	Request for Quotations	Open - National	Single Stage - One Envelope			Pending Implementati on							2021-06-14								2021-08-09		2021-11-07	
MK-MES-217821-GO-RFQ / Procurement of hardware and equipment for NEC	IBRD / 91820	Reform of the Monitoring and Evaluation of the National Progress in Learning	Post	Request for Bids	Open – National	Single Stage - One Envelope			Pending Implementati on					2021-07-12		2021-07-17				2021-08-28		2021-09-27		2021-11-01		2021-12-31	
MK-MES-217829-GO-RFQ / Hardware and office equipment for PMU	IBRD / 91820	Sector management, Project management and M&E	Post	Request for Quotations	Limited	Single Stage - One Envelope			Pending Implementati on							2021-10-12								2021-12-07		2022-02-05	
MK-MES-217549-2-GO- RFB/018-21 / Procurement of school furniture for primary schools	IBRD / 91820	Improving Learning at the School Level	Post	Request for Bids	Open – National	Single Stage – One Envelope			Signed					2021-05-14	2021-05-10	2021-05-19				2021-06-30	2021-06-09	2021-07-30	2021-06-17	2021-09-03	2021-08-05	2022-03-02	
MK-MES-233647-GO- RFQ/019-21 / Procurement of office equipment	IBRD / 91820	Improving Learning at the School Level	Post	Request for Quotations	Open - National	Single Stage - One Envelope			Signed							2021-05-30								2021-07-21	2021-06-08	2021-08-20	
MK-MES-246057-GO- RFQ/033-21 / Procurement of Interactive Boards for Primary Schools	IBRD / 91820	Improving Learning at the School Level	Post	Request for Quotations	Open – National	Single Stage – One Envelope			Signed							2021-07-30								2021-08-24	2021-08-25	2021-09-13	
MK-MES-263220-GO- DIR/051-21 / Supply of additional school fumiture	IBRD / 91820	Improving Learning at the School Level	Post	Direct Selection	Direct				Pending Implementati on					2021-11-22		2021-11-27			_					2022-01-01		2022-01-31	

ION CONSULTING SE	RVICES																										
Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	Actual Amount (US\$)	Process Status	Draft Pre-q Docur		Prequal Evaluation		Draft E Docum Justifie		Specific Pro Notice /	ocurement Invitation	Bidding Doc Issu	ıed	Proposal Sul Opening /	bmission / Minutes	and Recom	ion Report mendation ward			Contract C	
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual

C	ONSULTING FIRMS																	
A	Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Actual Amount (US\$)	Process Status	Terms of Reference	Expression of Interest Notice	Short List and Draft Request for Proposals	Request for Proposals as Issued	Opening of Technical Proposals / Minutes		Combined Evaluation Report and Draft Negotiated Contract	Signed Contract	Contract Completion
										Planned Actual	Planned Actual	Planned Actual	Planned Actual	Planned Actual	Planned Actual	Planned Actual	Planned Actual	Planned Actual

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Section 1.	MK-MES-217472-CS-CQS / Functional Analysis of the State Administrative Inspectorate	IBRD / 91820	Improving Learning at the School Level	Post	Qualification	Open - National		Canceled	2021-03-24		2021-04-14		2021-05-28						2021-06-27		2021-08-01		2022-01-28	
Section 1.	MK-MES-217500-CS-CQS / Project Audit	IBRD / 91820	Sector management, Project management and M&E	Post	Oualification	Limited		Under Implementation	2021-09-01	2021-11-09			2021-09-15						2021-10-15		2021-11-19		2026-08-31	
Market   M	MK-MES-217501-CS-QCBS / Technical Assistance for revision of the school improvement framework and design and rollout of the school grants program	IBRD / 91820	Improving Learning at the School Level	Post	Quality And Cost- Based Selection	Open – International		Canceled	2021-05-04		2021-05-25		2021-06-23			2021-07-21		2021-08-10	2021-09-07		2021-10-12	i	2026-02-27	
Market   M	MK-MES-217515-CS-CQS / Preparation of designs for upgrading of the physical learning environment	IBRD / 91820	Improving Learning at the School Level	Post	Qualification	Open – National		Pending Implementation	2021-05-20		2021-06-03		2021-07-01						2021-07-22		2021-08-26		2021-11-24	
Market   M	MK-MES-217814-CS-CQS / Design, development and implementation of information sharing platform	IBRD / 91820	Improving Learning at the School Level	Post	Qualification	Open – National		Pending Implementation	2021-12-15		2022-01-05		2022-02-18						2022-03-20		2022-04-24		2022-10-21	
The control of the co	MK-MES-217818-CS-CQS / Outreach activities and logistical support in organization of project related training and events	IBRD / 91820	Improving Learning at the School Level	Post	Oualification	Open – National		Pending Implementation	2021-07-06		2021-07-27		2021-09-09						2021-10-09		2021-11-13		2026-02-27	
Transported from from 100 120 120 120 120 120 120 120 120 120	Assessment Program and training for data analysis and reporting following	IBRD / 91820	Evaluation of the National	Post	Quality And Cost- Based Selection	Open – International		Under Implementation	2021-05-18	2021-11-04	2021-06-08	2021-11-18	2021-07-22			2021-08-19	:	2021-09-18	2021-10-23		2021-11-27	:	2026-02-27	
The contract of the state of th	MK-MES-217820-CS-CQ5 / Development of software for national assessment	IBRD / 91820	Evaluation of the National	Post	Qualification	Open – National			2021-10-12		2021-11-02		2021-12-16						2022-01-15		2022-02-19		2022-08-18	
The control of substance of support of the control of support of s	organization of events related	IBRD / 91820	Evaluation of the National	Post	Consultant Qualification Selection	Open – National		Pending Implementation	2022-01-11		2022-02-01		2022-03-17						2022-04-16		2022-05-21		2026-02-27	
Facility and for the control of the	MK-MES-217827-CS-CQS / Procurement of software for Bureau for Development of Education	IBRD / 91820	Professional Support Teams, and School Leader	Post	Consultant Qualification Selection	Open - National		Pending Implementation	2021-08-10		2021-08-31		2021-10-14						2021-11-13		2021-12-18		2022-06-16	
### Manual Part   Manual Part	MK-MES-217828-CS-CQS / Feasibility study for optimization of the school network	IBRD / 91820	Sector management, Project management and M&E	Post	Consultant Qualification Selection	Open – National		Canceled	2021-06-02		2021-06-23		2021-08-06						2021-09-05		2021-10-10		2022-04-08	
Date of lettering following many plants of the following many properties are assumed in the properties are assumed in th	MK-MES-217838-CS-CQS / Performance Audit of the School Grants Program	IBRD / 91820	Sector management, Project management and M&E	Post	Qualification	Open – National		Pending Implementation	2022-03-16		2022-04-06		2022-05-20						2022-06-19		2022-07-24		2026-02-27	
COSCIDIO 27-1 / Design and Development of Disarrang at the School Level	MK-MES-217841-CS-CQS / Data collection for following project indicators and citizen engagement	IBRD / 91820	Sector management, Project management and M&E	Post	Qualification	Open - National		Pending Implementation	2021-09-16		2021-10-07		2021-11-20						2021-12-20		2022-01-24		2026-02-27	
CGS/024-21 / Design and development of moise upplications of Selection      MRM-MS-255696-CS-   CGS/025-22 / Design and development of moise upplications of Selection     MRM-MS-255696-CS-   CGS/025-22 / Design and design and design and rollout of selection     MRM-MS-255696-CS-   CGS/025-22 / Design and design and selection     MRM-MS-255696-CS-   CGS/025-22 / Design and design and rollout of selection     MRM-MS-25696-CS-   CGS/025-22 / Design and design and rollout of selection     MRM-MS-2569217-CS-   CGS/025-22 / Design and design and rollout of selection     MRM-MS-2569217-CS-   CGS/025-22 / Design and selection     MRM-MS-2569217-CS-   CGS/025-22 / Design and selection     MRM-MS-2569217-CS-   CGS/025-22 / Design and rollout of selection     MRM-MS-2569217-CS-   CGS/025-22 / Design and selection     MRM-MS-2569217-CS-   CGS/025-22 / Design and rollout of selection     MRM-MS-2569217-CS-   CGS/025-22 / Design and selection     MRM-MS-2569217-CS-   CGS/02	MK-MES-235217-CS- CQS/023-21 / Design and Development of Digital Educational Materials	IBRD / 91820	Improving Learning at the School Level	Post	Qualification	Open – National		Signed	2021-05-25	2021-05-26	2021-06-09		2021-06-24	2021-06-11					2021-07-04	2021-07-06	2021-07-14	2021-07-09	2021-08-26	
Consultant Qualification Selection	MK-MES-235695-CS- CQS/024-21 / Design and development of mobile applications	IBRD / 91820	Improving Learning at the School Level	Post	Qualification	Open – National		Canceled	2021-05-25	2021-05-26	2021-06-08		2021-06-22						2021-06-27		2021-07-07		2022-02-28	
Cost/Got-2-1 Trechnical dissistance for residual registration of large framework of the following status and design and rollow of school grants program  Improving Learning at the School Level  Improving Lea	MK-MES-235696-CS- COS/025-21 / Development of Interactive Materials for Mathematics and Natural sciences	IBRD / 91820	Improving Learning at the School Level	Post	Consultant Qualification Selection	Open – National		Signed	2021-05-25	2021-05-26	2021-06-08		2021-06-22	2021-06-11					2021-06-27	2021-06-21	2021-07-07	2021-07-09	2021-08-31	
COS/050-21 / Data collection for measuring the quality of leading to printing the quality of leading to printing the control of the section of the printing the printing the quality of leading to printing the printing the printing that the printin	school improvement	IBRD / 91820	Improving Learning at the School Level	Post	Consultant Qualification Selection	Open – National		Pending Implementation	2021-11-23		2021-12-14		2022-01-11						2022-01-25		2022-02-04	:	2026-02-27	
	MK-MES-263217-CS- CQS/050-21 / Data collection for measuring the quality of teaching practices in primary education	IBRD / 91820	Sector management, Project management and M&E	Post	Consultant Qualification Selection	Open – National		Pending Implementation	2021-12-10		2021-12-31		2022-02-13						2022-03-15		2022-04-19		2026-02-27	

INDIVIDUAL CONSULT	TANTS																	
Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Actual Amount (US\$)	Process Status	Teams of R	Reference	Identified	ion to /Selected ultant	Draft Ne Con	tract	Signed		Contract Co	
									Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual

MK-MES-217477-CS-INDV / Primary Education Coordinator	IBRD / 91820	Improving Learning at the School Level	Prior	Individual Consultant Selection	Direct		Canceled	2021-03-01	2021-03-12	2021-03-11	2021-04-07	2021-03-16		2021-04-20		2026-01-28	
MK-MES-217479-CS-INDV / Grants Coordinator	IBRD / 91820	Improving Learning at the School Level	Post	Individual Consultant Selection	Direct		Signed	2021-03-01	2021-03-15	2021-03-11	2021-04-07	2021-03-16	2021-04-26	2021-04-20	2021-04-28	2026-02-27	
MK-MES-217480-CS-INDV / School Infrastructure Specialist	IBRD / 91820	Improving Learning at the School Level	Post	Individual Consultant Selection	Direct		Signed	2021-03-01	2021-03-12	2021-03-11	2021-04-07	2021-03-16	2021-04-26	2021-04-20	2021-04-28	2026-02-27	
MK-MES-217482-CS-INDV / Architect (1)	IBRD / 91820	Improving Learning at the School Level	Post	Individual Consultant Selection	Direct		Signed	2021-03-01	2021-03-16	2021-03-11	2021-04-07	2021-03-16	2021-04-26	2021-04-20	2021-04-28	2026-02-27	
MK-MES-217483-CS-INDV / Architect (2)	IBRD / 91820	Improving Learning at the School Level	Post	Individual Consultant Selection	Direct		Signed	2021-03-01	2021-03-16	2021-03-11	2021-04-07	2021-03-16	2021-04-26	2021-04-20	2021-04-28	2026-02-27	
MK-MES-217484-CS-INDV / Administrative Assistant for National Examination Center	IBRD / 91820	Reform of the Monitoring and Evaluation of the National Progress in Learning	Post	Individual Consultant Selection	Direct		Signed	2021-03-01	2021-03-15	2021-03-11	2021-04-07	2021-03-16	2021-04-26	2021-04-20	2021-04-28	2026-02-27	
MK-MES-217486-CS-INDV / Coordinator for National Assessment	IBRD / 91820	Reform of the Monitoring and Evaluation of the National Progress in Learning	Post	Individual Consultant Selection	Direct		Signed	2021-03-01	2021-03-15	2021-03-11	2021-04-07	2021-03-16	2021-04-26	2021-04-20	2021-04-28	2026-02-27	
MK-MES-217487-CS-INDV / Coordinator for Professional Development	IBRD / 91820	Enhancing Teacher, Multi- Professional Support Teams, and School Leader Competences	Prior	Individual Consultant Selection	Direct		Canceled	2021-03-01	2021-03-15	2021-03-11	2021-04-07	2021-03-16		2021-04-20		2026-02-27	
MK-MES-217488-CS-INDV / Career Development Specialist	IBRD / 91820	Enhancing Teacher, Multi- Professional Support Teams, and School Leader Competences	Post	Individual Consultant Selection	Direct		Signed	2021-03-01	2021-03-16	2021-03-11	2021-04-07	2021-03-16	2021-04-26	2021-04-20	2021-04-28	2026-02-27	
MK-MES-217489-CS-INDV / Project Director	IBRD / 91820	Sector management, Project management and M&E	Post	Individual Consultant Selection	Direct		Signed	2021-03-01	2021-03-11	2021-03-11	2021-04-07	2021-03-16	2021-04-26	2021-04-20	2021-04-28	2026-02-27	
MK-MES-217490-CS-INDV / Procurement Specialist	IBRD / 91820	Sector management, Project management and M&E	Post	Individual Consultant Selection	Direct		Signed	2021-03-01	2021-03-11	2021-03-11	2021-04-07	2021-03-16	2021-04-26	2021-04-20	2021-04-28	2026-02-27	
MK-MES-217491-CS-INDV / Financial Management Specialist	IBRD / 91820	Sector management, Project management and M&E	Post	Individual Consultant Selection	Direct		Signed	2021-03-01	2021-03-11	2021-03-11	2021-04-07	2021-03-16	2021-04-26	2021-04-20	2021-04-28	2026-02-27	
MK-MES-217492-CS-INDV / Information Technology Specialist	IBRD / 91820	Sector management, Project management and M&E	Post	Individual Consultant Selection	Direct		Signed	2021-03-01	2021-03-12	2021-03-11	2021-04-07	2021-03-16	2021-04-26	2021-04-20	2021-04-28	2026-02-27	
MK-MES-217493-CS-INDV / IT Consultant	IBRD / 91820	Sector management, Project management and M&E	Post	Individual Consultant Selection	Direct		Signed	2021-03-01	2021-03-12	2021-03-11	2021-04-07	2021-03-16	2021-04-26	2021-04-20	2021-04-28	2026-02-27	
MK-MES-217494-CS-INDV / Monitoring and Evaluation Specialist	IBRD / 91820	Sector management, Project management and M&E	Post	Individual Consultant Selection	Direct		Signed	2021-03-01	2021-03-12	2021-03-11	2021-04-07	2021-03-16	2021-04-26	2021-04-20	2021-04-28	2026-02-27	
MK-MES-217496-CS-INDV / Social Specialist	IBRD / 91820	Sector management, Project management and M&E	Prior	Individual Consultant Selection	Direct		Canceled	2021-03-01	2021-03-12	2021-03-11	2021-04-07	2021-03-16		2021-04-20		2026-02-27	
MK-MES-217497-CS-INDV / Citizen Engagement Consultant	IBRD / 91820	Sector management, Project management and M&E	Prior	Individual Consultant Selection	Direct		Canceled	2021-03-01	2021-03-12	2021-03-11	2021-04-07	2021-03-16		2021-04-20		2026-02-27	
MK-MES-217498-CS-CDS / Financial Management Software Maintenance	IBRD / 91820	Sector management, Project management and M&E	Post	Direct Selection	Direct		Pending Implementation	2021-03-01		2021-03-11				2021-04-20		2026-02-27	
MK-MES-217518-CS-INDV / Environmental Consultant	IBRD / 91820	Improving Learning at the School Level	Post	Individual Consultant Selection	Open		Pending Implementation	2021-04-01		2021-05-04		2021-05-18		2021-06-22		2026-02-27	
MK-MES-217812-CS-INDV / Consultant for designing mechanisms for promoting accountability through information sharing	IBRD / 91820	Improving Learning at the School Level	Post	Individual Consultant Selection	Open		Pending Implementation	2021-09-01		2021-10-20		2021-11-10		2021-12-15		2022-03-15	
MK-MES-217824-CS-INDV / Local consultant for strengthening NEC capacity in application of IRT	IBRD / 91820	Reform of the Monitoring and Evaluation of the National Progress in Learning	Post	Individual Consultant Selection	Open		Under Implementation	2021-12-06		2022-01-24		2022-02-14		2022-03-21		2022-09-17	
MK-MES-217837-CS-INDV / Consultant for processing and analyzing data	IBRD / 91820	Sector management, Project management and M&E	Post	Individual Consultant Selection	Direct		Signed	2021-03-01	2021-03-12	2021-03-11	2021-04-07	2021-03-16	2021-04-26	2021-04-20	2021-04-28	2026-02-27	
MK-MES-217840-CS-INDV / Impact Evaluation of the Schools Grants Program	IBRD / 91820	Sector management, Project management and M&E	Post	Individual Consultant Selection	Open		Pending Implementation	2022-03-15		2022-05-03		2022-05-24		2022-06-28		2026-02-27	
MK-MES-218027-CS-INDV / Grants Financial Officer	IBRD / 91820	Improving Learning at the School Level	Post	Individual Consultant Selection	Open		Pending Implementation	2022-03-09		2022-04-27		2022-05-18		2022-06-22		2026-02-27	
MK-MES-218036-CS-INDV / Psychometric analysis specialist	IBRD / 91820	Reform of the Monitoring and Evaluation of the National Progress in Learning	Post	Individual Consultant Selection	Open		Pending Implementation	2021-12-14		2022-02-01		2022-02-22		2022-03-29		2026-02-27	
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MK-MES-217477-2-CS-INDV / Primary Education Coordinator	IBRD / 91820	Improving Learning at the School Level	Post	Individual Consultant Selection	Direct		Terminated	2021-04-14	2021-04-19	2021-04-19	2021-04-21	2021-04-22	2021-04-23	2021-04-30	2021-04-28	2026-02-27	
MK-MES-217487-2-CS-INDV / Coordinator for Professional Development	IBRD / 91820	Enhancing Teacher, Multi- Professional Support Teams, and School Leader Competences	Post	Individual Consultant Selection	Direct		Signed	2021-04-14	2021-04-19	2021-04-19	2021-04-21	2021-04-22	2021-04-23	2021-04-30	2021-04-28	2026-02-27	
MK-MES-217497-2-CS-INDV / Citizen Engagement Consultant	IBRD / 91820	Sector management, Project management and M&E	Post	Individual Consultant Selection	Direct		Signed	2021-04-14	2021-04-19	2021-04-19	2021-04-21	2021-04-22	2021-04-23	2021-04-30	2021-04-28	2026-02-27	
MK-MES-217496-2-CS-INDV / Social Specialist	IBRD / 91820	Sector management, Project management and M&E	Post	Individual Consultant Selection	Open		Signed	2021-05-10	2021-07-12	2021-06-28	2021-07-29	2021-07-19	2021-08-05	2021-08-23	2021-08-05	2026-02-27	
MK-MES-235211-CS- CDS/022-21 / Improving cost efficiency in primary and secondary education	IBRD / 91820	Sector management, Project management and M&E	Post	Direct Selection	Direct		Signed	2021-05-20	2021-05-20	2021-05-26	2021-05-31			2021-06-15	2021-09-17	2022-01-31	
MK-MES-237011-CS- INDV/027-21 / Consultant for improvement of the design of the INSET provision and implementation of professional development program for teachers	IBRD / 91820	Enhancing Teacher, Multi- Professional Support Teams, and School Leader Competences	Post	Individual Consultant Selection	Open		Under Implementation	2021-06-15	2021-06-03	2021-07-11		2021-07-21		2021-07-31		2021-12-28	
MK-MES-237016-CS- INDV/028-21 / Digital Learning Coordinator	IBRD / 91820	Improving Learning at the School Level	Post	Individual Consultant Selection	Open		Signed	2021-05-31	2021-06-03	2021-06-24	2021-06-21	2021-06-29	2021-06-30	2021-07-05	2021-07-12	2022-01-01	
MK-MES-237017-CS- INDV/029-21 / Administrative Officer for teacher pre- service training for the needs of the BDE	IBRD / 91820	Enhancing Teacher, Multi- Professional Support Teams, and School Leader Competences	Post	Individual Consultant Selection	Open		Signed	2021-05-31	2021-06-03	2021-06-29	2021-06-21	2021-07-04	2021-07-08	2021-07-14	2021-07-12	2026-02-27	
MK-MES-237021-CS- INDV/030-21 / IT Specialist for National Examination Center	IBRD / 91820	Reform of the Monitoring and Evaluation of the National Progress in Learning	Post	Individual Consultant Selection	Open		Under Implementation	2021-07-01	2021-07-16	2021-08-03		2021-08-17		2021-09-14		2026-02-27	
MK-MES-243357-CS- CDS/033-21 / System support and management of MoES hardware and software infrastructure	IBRD / 91820	Improving Learning at the School Level	Post	Direct Selection	Direct		Canceled	2021-07-16		2021-07-26				2021-08-20		2026-02-27	
MK-MES-246805-CS- INDV/034-21 / Educational Expert for Development and Implementation of Primary Education Curriculum	IBRD / 91820	Improving Learning at the School Level	Post	Individual Consultant Selection	Open		Canceled	2021-08-05	2021-08-05	2021-08-24		2021-08-30		2021-09-03		2022-09-30	
MK-MES-246806-CS- INDV/035-21 / Curriculum and Instructional Specialist in Society for Primary Education	IBRD / 91820	Improving Learning at the School Level	Post	Individual Consultant Selection	Open		Signed	2021-08-05	2021-08-05	2021-08-24	2021-08-24	2021-08-27	2021-09-23	2021-09-01	2021-10-07	2022-09-30	
MK-MES-246807-CS- INDV/036-21 / Curriculum and Instructional Specialist in Natural Science for Primary Education	IBRD / 91820	Improving Learning at the School Level	Post	Individual Consultant Selection	Open		Signed	2021-08-05	2021-08-05	2021-08-25	2021-09-03	2021-08-30	2021-09-30	2021-09-02	2021-10-07	2022-09-30	
MK-MES-246810-CS- INDV/037-21 / Curriculum and Instructional Specialist in Mathematics for Primary Education	IBRD / 91820	Improving Learning at the School Level	Post	Individual Consultant Selection	Open		Signed	2021-08-05	2021-08-05	2021-08-23	2021-08-24	2021-08-30	2021-10-07	2021-09-01	2021-10-07	2022-09-30	
MK-MES-246811-CS- INDV/038-21 / Expert for Provision of Technical Assistance for Enhancement of School Improvement Cycle in Primary Schools	IBRD / 91820	Improving Learning at the School Level	Post	Individual Consultant Selection	Open		Canceled	2021-08-10	2021-08-24	2021-09-28		2021-10-19		2021-11-23		2026-02-27	
MK-MES-246816-CS- INDV/039-21 / Expert in the field of education and quality assurance (self-evaluation) in primary education	IBRD / 91820	Improving Learning at the School Level	Post	Individual Consultant Selection	Open		Canceled	2021-08-10	2021-08-24	2021-09-28		2021-10-19		2021-11-23		2026-02-27	
MK-MES-246817-CS- INDV (040-21 / Expert for provision of technical assistance for improving the quality assurance system for primary and secondary education in the Republic of North Macedonia	IBRD / 91820	Improving Learning at the School Level	Post	Individual Consultant Selection	Open		Under Implementation	2021-08-10	2021-08-24	2021-09-28	2021-10-28	2021-10-19		2021-11-23		2026-02-27	
MK-MES-246821-CS- INDV/033-21 / Individual Consultant for System Support and Management of MOES Software and Hardware Infrastructure	IBRD / 91820	Improving Learning at the School Level	Post	Individual Consultant Selection	Direct		Signed	2021-08-05	2021-08-06	2021-08-11	2021-08-09	2021-08-16	2021-08-10	2021-08-23	2021-08-13	2021-12-31	
MK-MES-246925-CS- INDV/041-21 / International Expert in IRT and Psychometrics	IBRD / 91820	Reform of the Monitoring and Evaluation of the National Progress in Learning	Post	Individual Consultant Selection	Open		Canceled	2021-08-16	2021-08-24	2021-10-04		2021-10-25		2021-11-29		2026-02-27	

MK-MES-246926-CS- INDV/042-21 / Educational expert for standard setting and test/item writing for the national assessment in primary education in North Macedonia	IBRD / 91820	Reform of the Monitoring and Evaluation of the National Progress in Learning	Post	Individual Consultant Selection	Open		Canceled	2021-08-23	2021-08-24	2021-10-11	2021-11-01	2021-12-06	2026-02-27	
MK-MES-246928-CS- INDV/043-21 / Educational expert for provision of technical assistance for development and implementation of national assessment in primary education	IBRD / 91820	Reform of the Monitoring and Evaluation of the National Progress in Learning	Post	Individual Consultant Selection	Open		Canceled	2021-08-30	2021-08-24	2021-10-18	2021-11-08	2021-12-13	2026-02-27	
MK-MES-263214-CS- INDV/047-21 / IT Assistant for National Examination Center	IBRD / 91820	Reform of the Monitoring and Evaluation of the National Progress in Learning	Post	Individual Consultant Selection	Open		Pending Implementation	2021-11-30		2022-01-02	2022-01-16	2022-01-26	2026-02-27	
MK-MES-263215-CS- INDV/048-21 / IT Specialist for Bureau for Development of Education	IDDD / 01030	Enhancing Teacher, Multi- Professional Support Teams, and School Leader Competences	Post	Individual Consultant Selection	Open		Pending Implementation	2021-11-30		2022-01-02	2022-01-16	2022-01-26	2026-02-27	
MK-MES-263216-CS- INDV/049-21 / Design of tutoring program and grant program to support implementation of tutoring activities in the primary schools	IBRD / 91820	Improving Learning at the School Level	Post	Individual Consultant Selection	Open		Pending Implementation	2021-11-30		2022-01-02	2022-01-16	2022-01-26	2022-12-30	
MK-MES-263222-CS- INDV/052-21 / Expert in measuring the quality of teaching practices in primary education	IBRD / 91820	Sector management, Project management and M&E	Post	Individual Consultant Selection	Open		Pending Implementation	2021-12-20		2022-02-07	2022-02-28	2022-04-04	2026-02-27	